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# Improving the Chilean College Admissions System

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In this paper we present the design and implementation of a new system to solve the Chilean college admissions problem. We develop an algorithm that obtains all stable allocations when preferences are not strict and when all tied students in the last seat of a program (if any) must be allocated. We use this algorithm to determine which mechanism was used to perform the allocation, and we propose a new method to incorporate the affirmative action that is part of the system and correct the inefficiencies that arise from having double-assigned students. By unifying the regular admission with the affirmative action, we have improved the allocation of approximately 3% of students every year since 2016. From a theoretical standpoint we show that some desired properties, such as strategy-proofness and monotonicity, cannot be guaranteed under flexible quotas. Nevertheless, we show that the mechanism is strategy-proof in the large, and therefore truthful reporting is approximately optimal.

*Key words:* college admissions, stable assignment, flexible quotas, non-strict preferences.

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## 1. Introduction

Centralized admission systems have been increasingly used in recent years to carry out the assignment of students to schools and colleges. A variety of mechanisms have been studied, including the celebrated Deferred Acceptance (DA) algorithm (Gale and Shapley (1962)), the Immediate Acceptance (Boston) algorithm (Abdulkadiroglu et al. (2005) and Ergin and Somnez (2006)) and the Top-Trading Cycles algorithm (Shapley and Scarf (1974)). An important part of the literature in market design has been devoted to characterize these mechanisms, mostly focusing on canonical examples that illustrate their properties. Another important body of the literature studies real life applications by combining the aforementioned mechanisms with specific rules such as restrictions in the length of preferences, tie breaking rules, affirmative actions, among many others. In this paper we try to contribute to both by studying the Chilean college admissions problem.

A centralized mechanism to match students to programs<sup>1</sup> has been used in Chile since the late 1960's by the *Departamento de Evaluación, Medición y Registro Educativo* (DEMRE), the analogue of the American College Board. Every year more than 250,000 students participate in the system, which includes more than 1,400 programs in 41 universities. This system has two main<sup>2</sup> components: a regular admission track, where all students that graduated from high-school can participate; and an affirmative action policy, that aims to benefit underrepresented groups by offering them reserved seats and economic support. More specifically, to be considered for the reserved seats and the scholarship—called “*Beca de Excelencia Académica*”, or simply BEA—a student must belong to the top 10% of his class, must graduate from a public/voucher school and his family income must be among the lowest four quintiles.

When the affirmative action was introduced in 2007, the procedure to match students to programs relied on a black-box software that could not be updated to incorporate this new feature. Hence, the authorities decided that the admission of BEA students would be run after the admission of Regular students. Since BEA students can apply to both regular and reserved seats,<sup>3</sup> running the process sequentially introduces inefficiencies. For instance, a BEA student can be assigned to two

different programs, and the seat that this student decides not to take cannot be re-allocated to another student. Due to this problem more than 1,000 vacancies were not filled every year, mainly affecting students from under-represented groups.

In this paper we provide a “reverse-engineering” approach to correct these inefficiencies. The reason why we start from the current system and we don’t simply propose a complete re-design is that DEMRE wanted to keep the current rules and incorporate the reserved seats keeping the system as close as possible to its current state. Hence, there were two practical questions to be answered: (1) what was the mechanism that was currently being used, and (2) how could this mechanism be modified to unify the admission tracks. To answer these questions and address the aforementioned inefficiencies, our first goal was to identify the mechanism “inside the black-box”. Based on the rules of the system, we had enough evidence to think that the desired outcome was a stable matching. In addition, we realized that unlike other systems all students tied in the last seat had to be admitted, so quotas had to be *flexible* in order to allocate them. With these features in mind, we implemented an algorithm based on Baïou and Balinski (2004) that obtains all stable allocations satisfying the rules of the system. By comparing the results of our algorithm with the actual assignment of past years we found that the mechanism used was a university-proposing deferred acceptance, with the special feature of flexible quotas to allocate all tied students in the last seat. Furthermore, we show that, unlike the case with strict preferences, the Chilean mechanism is not strategy-proof nor monotone. Nevertheless, we argue that flexible quotas do not introduce a major strategic concern as the mechanism is strategy-proof in the large.

After identifying the algorithm being used, our next goal was to integrate both systems in order to maximize the utilization of vacancies. To solve this problem we introduce a new approach where each type of seat (regular or reserved) is assumed to belong to a different program with its own capacity and requirements, and students benefited by the affirmative action can apply to both.

This research is the outcome of an ongoing multiyear collaboration with DEMRE (2012-2019), aiming to improve the Chilean college admissions system. All the solutions described in this paper

were adopted and implemented starting in 2014 with a pilot phase. In 2015 the system switched to a student-optimal mechanism with flexible quotas, and in 2016 the unified allocation was finally adopted. Based on simulations in 2014-2015 and actual data in 2016, we find that our implementation has improved the allocation of approximately 3% of the students participating each year. Furthermore, our “white box” implementation made the admission process fully transparent and reduced the execution time from over 5 hours to a couple of minutes. This improvement in transparency and performance has allowed the evaluation and introduction of different policies (e.g. the inclusion of the high-school class rank as admission factor; see Larroucau et al. (2015), among others) that otherwise could not have been included.

The remainder of the paper is organized as follows. Section 2 provides a background on the Chilean tertiary education system and the college admissions process. In Section 3 we discuss the closest related literature. In Section 4 we develop a model that formalizes the problem, we describe the mechanisms and present their properties. We discuss the implementation in Section 5. Finally, we provide concluding remarks in Section 6.

## 2. The Chilean College Admissions System

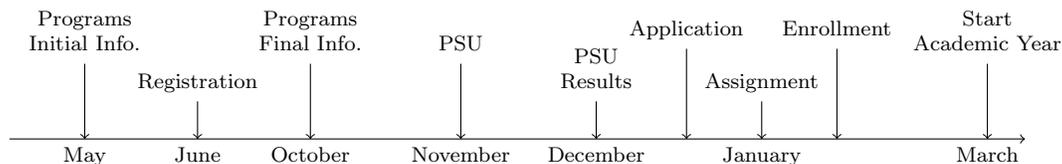
Tertiary education in Chile is offered by 149 institutions,<sup>4</sup> which can be classified in three types: (i) Universities (60), which have the exclusive right to award academic degrees—Bachelor, Master and Doctorate—and offer academic programs that require a previous degree, such as Medicine and Law; (ii) Professional Institutes (IP) (43), which offer professional/technical programs that lead to a professional/technician qualification; and (iii) Technical Schooling Centers (CFT) (46), which exclusively offer vocational programs leading to a technician qualification. These institutions not only differ in the type of programs they offer, but also in their programs’ duration—IP and CFT programs tend to be shorter—and their application requirements. In particular, IP and CFT only require a secondary education license for admission and some Professional Institutes may select their students based on their grades during high-school. In contrast, most universities require students to take a series of standardized tests (*Prueba de Selección Universitaria* or PSU). These

tests include Math, Language, and a choice between Science or History, providing a score for each of them. The performance of students during high-school gives two additional scores, one obtained from the average grade during high-school (*Notas de Enseñanza Media* or NEM) and a second that depends on the relative position of the student among his/her cohort (*Ranking de Notas* or Rank).<sup>5</sup>

The admissions process to these institutions is semi-centralized, with the most selective universities having their own centralized system and the remaining institutions carrying their admission processes independently. In the centralized system, which is organized by CRUCH,<sup>6</sup> students submit a single application list and a centralized algorithm simultaneously performs the allocation to all programs that are part of it. To participate in this system universities must (i) certify their quality, (ii) guarantee that their controllers are non-profit organizations, and (iii) agree with the terms and conditions, such as publishing their requirements for admission, the number of seats offered for each program, among others. On the other hand, IP, CFT and the universities that are not part of the centralized system run their admissions independently.<sup>7</sup>

In this paper we focus on the centralized part of the system, whose timeline is summarized in Figure 1. The process starts in May, when each program defines the specific requirements that must be met by applicants to be acceptable, such as minimum application score or minimum tests scores. In addition, each program freely<sup>8</sup> defines the weights assigned to each score and also the number of seats offered for (i) the Regular process, where all students compete, and for (ii) the special admission track related to the affirmative action policy (BEA process/track). Programs have until October to update this information. In June students must register to take the PSU, which takes place at the end of November. Scores are published by the end of December and, right after this, the application process starts. Students have 5 days to submit their list of preferences, which can contain at most 10 different programs. These programs must be listed in strict order of preference.

Each program's preference list is defined by first filtering all applicants that do not meet the specific requirements. Then, students are ordered in terms of their application scores, which are

**Figure 1** Timeline of the Centralized Process

computed as the weighted sum of the applicants' scores and the weights pre-defined by each program. Note that two candidates can obtain the same application score, and therefore programs' preferences are not necessarily strict.

Considering the preference lists of applicants and programs, as well as the number of seats offered in both admission tracks, DEMRE runs an assignment algorithm to match students and programs. Specifically, the Regular process is solved first considering all applications and the Regular seats. Once the Regular process is done, the BEA process is solved considering the reserved seats, the students shortlisted for the scholarship (BEA students), and their applications to programs that (i) are more preferred (according to their preference list) than the program they were assigned (if any) in the Regular process, and that (ii) wait-listed them in the Regular process. As a result, BEA students can result *double-assigned*, i.e. they can get assigned to a program in the regular process and to another—strictly preferred—program in the BEA process. DEMRE reports both allocations, and double-assigned students are allowed to enroll in any of their two allocations.

DEMRE performs the matching for both processes using a black-box software for which no information is available regarding the specific algorithm used. Instead, the following description is provided:<sup>9</sup>

*“SORTING OF APPLICANTS PER PROGRAM AND ELIMINATION OF MULTIPLE ALLOCATIONS:*

(a) *Once the final application score is computed, candidates will be ordered in strict decreasing order based on their scores in each program.*

(b) *Programs complete their vacancies starting with the applicant that is first in the list of candidates, and continue in order of precedence until seats are full.*

(c) *If an applicant is selected in his first choice, then he is erased from the lists of his 2nd, 3rd, 4th, until his last preference. If he is not selected in his first choice, he is wait-listed and moves on to compete for his 2nd preference. If he is selected in this preference, he is dropped from the list of his 3rd to this 10th choice, and so on. In this way, it is possible that a student is selected in his 6th preference*

and wait-listed in his top five preferences; however, he will be dropped from the lists of his preferences 7th to 10th.

(d) This procedure to select candidates is the result of an agreement between the universities to have a unified and integrated process, so that no student is admitted by more than one program. Nevertheless, a student can be wait-listed in more than one program if his score is not enough to be admitted.

(e) All candidates that apply and satisfy the requirements of the corresponding program and institution will be wait-listed.

THEREFORE, IT IS FUNDAMENTAL THAT APPLICANTS SELECT THEIR PROGRAMS IN THE SAME ORDER AS THEIR PREFERENCES”.

This description suggests that the final allocation must be stable, in the sense that there is no pair student/program who simultaneously prefer to be matched together rather than to their matches in the proposed assignment. Indeed, as the results are public and students can easily check if their application scores are higher than that of the last student admitted in a program they prefer, legal problems may arise if the resulting matching was unstable. However, it is unclear from the description which specific stable assignment is implemented. Moreover, by analyzing the results of previous assignments we realized that, in case of a tie in the last seat of a program, the number of seats were increased in order to include all tied applicants. This feature of the system was confirmed by DEMRE, and applies to both admission tracks (Regular and BEA). From now on we refer to this as *flexible quotas*.

The results of the assignment process are released by mid-January, and at this point the enrollment process starts. In its first stage, which lasts for three days, students can enroll in the programs they resulted assigned (either in the Regular or in the BEA process). In its second stage, which lasts for one week, programs with seats left after the first stage can call students in their wait-lists and offer them the chance to enroll. This must be done in strict order of preference given by the application scores, and students must decline their enrollments in the first stage to enroll in a new program.<sup>10</sup> However, programs can decide not to call students if they have already filled a minimum number of Regular seats,<sup>11</sup> and they are not forced to re-allocate unassigned BEA seats. By the rules of the system, all seats left after the second stage of enrollment are lost, including those seats not taken by students with double-assignments.<sup>12</sup> This is the main source of inefficiency that we address in this paper.

### 3. Literature review

This paper is related to several strands of the literature. The most closely related is Biró and Kiselgof (2015), which analyzes the college admissions system in Hungary, where all students tied in the lowest rank group of a program are rejected if their admission would exceed the quota. This mechanism is opposed to the Chilean case, where the quota is increased just enough so that all tied students are admitted. Biró and Kiselgof (2015) formalize these ideas by introducing the concepts of H-stability and L-stability, that correspond to the rules in Hungary and Chile respectively. They also provide a natural adaptation of the Deferred Acceptance algorithm to compute H-stable and L-stable based on ascending score limits, and provide an alternative proof of the manipulability of H-stable and L-stable mechanisms. In a recent paper, Kamiyama (2017) presents a polynomial time algorithm to check whether a student can manipulate his preferences to obtain a better allocation. Our paper contributes to this strand of the literature by independently introducing the notion of L-stability, providing an algorithm based on Baiou and Balinski (2004) to find all L-stable matchings, and implementing it to solve a real, large and relevant problem.

Our paper is also related to the literature on affirmative action. Most of the research in this strand has focused on proposing mechanisms to solve the college admissions problem with diversity constraints and deriving properties such as stability, strategy-proofness and Pareto optimality. From a theoretical perspective, Echenique and Yenmez (2012) point out that the main tension between diversity concerns and stability is the existence of complementarities, although the theory requires substitutability for colleges' choices. Abdulkadiroğlu (2007) explores the Deferred Acceptance algorithm under type-specific quotas, finding that the student-proposing DA is strategy proof for students if colleges' preferences satisfy responsiveness. Kojima (2012) shows that majority quotas may actually hurt minority students. Consequently, Hafalir et al. (2013) propose the use of minority reserves to overcome this problem, showing that the deferred acceptance algorithm with minority reserves Pareto dominates the one with majority quotas. Ehlers et al. (2014) extend the previous model to account for multiple disjoint types, and propose extensions

of the Deferred-Acceptance algorithm to incorporate soft and hard bounds. Other types of constraints are considered by Kamada and Kojima (2015), who study problems with distributional constraints motivated by the Japanese Medical Residency. The authors propose a mechanism that respects these constraints while satisfying other desirable properties such as stability, efficiency and incentives.

Some authors have recently analyzed the impact of the order in which reserves are processed. Dur et al. (2016a) analyze the Boston school system and show that the precedence order in which seats are filled has important quantitative effects on distributional objectives. This paper formalizes our idea that processing reserved seats in a lower precedence order benefits BEA students. In a follow-up paper, Dur et al. (2016b) characterize optimal policies when there are multiple reserve groups, and analyze their impact using Chicago's system data.

Finally, our paper also contributes to the literature on designing large-scale clearinghouses. Institutional details and special requirements oftentimes forbid the use of tools directly taken from the theory, and other engineering aspects become relevant in the design process (Roth 2002). Roth and Peranson (2002) report the design of a new clearinghouse to organize the labor market for new physicians in the United States. Since the new algorithm was finally adopted by the National Resident Matching Program (NRMP) in 1997, more than 20,000 doctors have been matched to entry level positions every year, and other labor markets have adopted the Roth-Peranson design, including Dental, Pharmacy and Medical Residencies (see Roth (2002) for other examples). In the school-choice context, Abdulkadiroğlu et al. (2005) describe the design of a new mechanism to match entering students to public high-schools in New York. The new algorithm helped to dramatically reduce the number of students assigned to schools for which they had expressed no preference, and has motivated other school districts to implement centralized clearinghouses (e.g. Boston, Amsterdam, New Orleans, Chicago, among others). Closer to our setting, a recent paper by Baswana et al. (2018) describe the design and implementation of a clearinghouse to perform the allocation of students to technical universities in India. Their heuristic approach, which also allocates all tied students at the cutoffs and extends DA to accommodate the multiple types of seat reservations for affirmative action, has been successfully running since 2015.

## 4. Model

The following framework is assumed hereafter. Consider two finite sets of agents: programs  $C = \{c_1, \dots, c_m\}$  and applicants  $A = \{a_1, \dots, a_n\}$ . Let  $V \subset C \times A$  be the set of *feasible pairs*, with  $(c, a) \in V$  meaning that student  $a$  has submitted an application to program  $c$  and meets the specific requirements to be admissible in that program. A *feasible assignment* is any subset  $\mu \subseteq V$ . We denote by  $\mu(a) = \{c \in C : (c, a) \in \mu\}$  the set of programs assigned to  $a$  and  $\mu(c) = \{a \in A : (c, a) \in \mu\}$  the set of students assigned to program  $c$ . Each program  $c$  has a quota  $q_c \in \mathbb{N}$  that limits the number of students that can be admitted. Moreover, program  $c \in C$  ranks applicants according to a *total pre-order*  $\leq_c$ , namely a transitive relation in which all pairs of students are comparable. The indifference  $a \sim_c a'$  denotes as usual the fact that we simultaneously have  $a \leq_c a'$  and  $a' \leq_c a$ , and we write  $a <_c a'$  when  $a \leq_c a'$  but not  $a \sim_c a'$ . On the other side of the market, each applicant  $a \in A$  ranks programs according to a *strict total order*  $<_a$ , i.e. for any programs  $c, c'$  such that  $c >_a \emptyset$  and  $c' >_a \emptyset$  (i.e.  $c, c'$  are acceptable to student  $a$ ), we have either  $c <_a c'$  or  $c' <_a c$ .

A *matching* is an assignment  $\mu \subseteq V$  such that for each applicant  $a$  the set of assigned programs  $\mu(a)$  has at most one element, while for each program  $c$  the set of assigned students  $\mu(c)$  has at most  $q_c$  elements. A matching  $\mu$  is *stable* if for all pairs  $(c, a) \in V \setminus \mu$  we have that either the set  $\mu(a)$  has an element preferred over  $c$  in the strict order  $<_a$ , or the set  $\mu(c)$  contains  $q_c$  elements preferred over  $a$  in the strict order  $<_c$ . In the first case the applicant  $a$  likes the match proposed by  $\mu$  better than  $c$ , while in the second case the program has all its vacancies filled with students strictly preferred than  $a$ . If both conditions fail simultaneously  $a$  and  $c$  would be better off by being matched together rather than accepting the assignment  $\mu$ , in which case  $(c, a)$  forms a *blocking pair*. In other words, a matching is stable if it has no blocking pairs.

In their seminal paper Gale and Shapley (1962) introduced the Deferred Acceptance (DA) algorithm, which returns the stable matching that is most preferred by agents on the proposing side. Hence, by changing the proposing side DA allows to find two extreme stable matchings: the student-optimal and the university-optimal. However, there are many reasons why the clearinghouse may

want a stable outcome that is different from the extreme ones. For instance, the clearinghouse may be concerned about fairness (e.g. Teo and Sethuraman (1998) and Schwarz and Yenmez (2011)), and may prefer to benefit some specific agents in the market. In a recent paper, Dworzak (2018) introduces the concept of Deferred Acceptance with Compensation Chains (DACC), which generalizes DA by allowing both sides of the market to propose. The author shows that a matching is stable if and only if it can be obtained through a DACC algorithm, and provides an algorithm that finds the stable matching given a sequence of proposers.

The aforementioned approach could be used to obtain all stable matchings by considering different sequences of proposers. However, this would require running the algorithm for each potential sequence, which is inefficient specially when the core of stable outcomes is relatively small. Therefore, we adopt an alternative approach and extend the algorithm introduced by Baïou and Balinski (2004), which uses a graph representation of the admissions problem. Following their approach, an *instance* of the college admissions problem can be fully described in terms of a pair  $\Gamma = (G, q)$ , where  $G = (V, E)$  is an admission graph consisting of a set of feasible nodes  $V$  on a grid  $C \times A$  and a set of directed arcs  $E \subseteq V \times V$  that represent programs and applicants preferences; and  $q$  is a vector of quotas. Each row in the grid represents a program  $c \in C$ , and each column represents an applicant  $a \in A$ . The preferences of program  $c$  are encoded by horizontal arcs from  $(c, a)$  to  $(c, a')$  whenever  $a \leq_c a'$ , and those of student  $a$  by vertical arcs from  $(c, a)$  to  $(c', a)$  representing  $c <_a c'$ . For simplicity, the arcs that can be inferred by transitivity are omitted.

By exploiting this graph representation, the algorithm proposed by Baïou and Balinski (2004) recursively eliminates pairs  $(c, a) \in V$  that are strictly dominated and thus cannot belong to any stable matching. More precisely,  $(c, a)$  is *a-dominated* if there are  $q_c$  or more applicants that have  $c$  as their top choice and dominate  $a$  in the strict preference  $<_c$ . In this case, program  $c$  is guaranteed to fill its quota with applicants above  $a$  so that  $a$  has no chance to be assigned to  $c$ , and the pair  $(c, a)$  can be eliminated from further consideration.

Similarly,  $(c, a)$  is *c-dominated* if there is a program  $\tilde{c}$  that places  $a$  among the top  $q_{\tilde{c}}$  applicants (*i.e.* less than  $q_{\tilde{c}}$  applicants are ranked above  $a$ ) and that is preferred by  $a$  over  $c$ , *i.e.*  $\tilde{c} >_a c$ . In

this case, student  $a$  is guaranteed to be assigned to a program ranked at least as high as program  $\tilde{c}$  in his preference list, so the pair  $(c, a)$  cannot belong to any stable assignment.

As a result, the algorithm returns a *domination-free subgraph*  $G^* = (V^*, E^*)$ , with node set  $V^* \subseteq V$  in which all dominated nodes have been removed. The domination free equivalent subgraph  $G^*$  contains all possible stable allocations, including the two most interesting (and extreme) cases: the *student-optimal* matching  $\mu_A^*$ , that assigns each applicant  $a \in A$  to its best remaining choice in  $G^*$  (if any); and the *university-optimal* matching  $\mu_C^*$  that assigns to each program  $c \in C$  its  $q_c$  top choices in  $G^*$ . In this way, the algorithm by Baïou and Balinski (2004) returns the allocations that could be obtained using DA but also the nodes that could potentially be in other stable outcomes, allowing to find other non-extreme stable assignments.

In order to apply this mechanism to the Chilean case, we extend it to incorporate two special features: (1) the existence of ties and flexible quotas, and (2) the affirmative action. The next two sections describe how we incorporate these elements into the mechanism.

#### 4.1. Ties and Flexible Quotas: FQ-matchings

Suppose now that programs' preferences may not be strict, and that programs are required to adjust their quotas to include all applicants tied in the last seat. More precisely, a program  $c$  may exceed its quota  $q_c$  only if the last group of students admitted are in a tie and upon rejecting all these students  $c$  results with unassigned seats. We also impose a non-discrimination condition: an applicant  $a'$  who is tied with a student  $a$  admitted to a program  $c$  must himself be granted admission to  $c$  or better. The following definitions state these conditions formally.

DEFINITION 1. We say that  $\mu$  satisfies *quotas-up-to-ties* if for each program  $c$  and  $a \in \mu(c)$  the set of strictly preferred students assigned to  $c$  satisfies  $|\{a' \in \mu(c) : a' \succ_c a\}| < q_c$ .

DEFINITION 2. We say that  $\mu$  satisfies *non-discrimination* if whenever  $a \in \mu(c)$  and  $a' \sim_c a$  with  $(c, a') \in V$  then  $a' \in \mu(c')$  for some program  $c' \succeq_{a'} c$ .

With these preliminary definitions we introduce our notion of matching, which requires in addition that each applicant is assigned to at most one program.

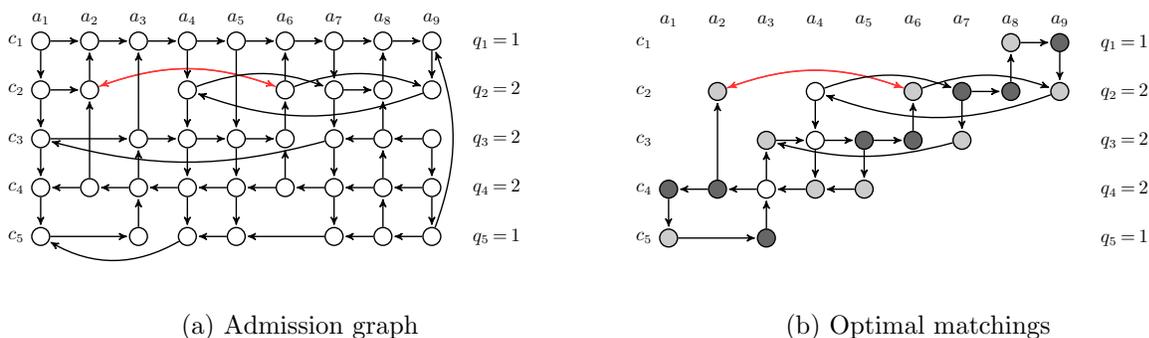
DEFINITION 3. A *matching with flexible quotas* (FQ-matching) is an assignment  $\mu \subseteq V$  that satisfies quotas-up-to-ties and non-discrimination, and for which every applicant  $a \in A$  is assigned to at most one program so that  $\mu(a)$  has at most one element.

By construction, FQ-matchings are stable. In Appendix A we provide a formal proof of stability, and in Appendix C we describe how our definition of FQ-matching relates to other notions of stability, such as weak, strong and super-stability. In addition, notice that if there are no ties in the preferences of programs then non-discrimination holds trivially, while quotas-up-to-ties reduces to  $|\mu(c)| \leq q_c$ ; hence, FQ-matching coincides with the standard notion of stable matching.

To compute an FQ-matching we propose the following procedure. As in the algorithm by Baiou and Balinski (2004), start by recursively removing all strictly dominated nodes, ensuring that students tied in the last place of a program are kept. In Appendix A we show that all along this elimination process we preserve exactly the same stable FQ-matchings as in the original instance  $\Gamma$ . Hence, the resulting domination-free subgraph  $G^*$  contains exactly the same set of FQ-matchings as  $G$ . Finally, starting from  $G^*$  we can obtain an FQ-matching by assigning each student to a program. In particular, the two extreme allocations can be obtained by greedily assigning each student to his top preference (student-optimal), or each program to its most desired  $q_c$  students including those tied in the last place (university-optimal).<sup>13</sup> In Appendix F we describe the algorithm that was finally implemented (in 2016), which is a faster version as it only computes the student-optimal FQ-matching. To accomplish this, the algorithm recursively eliminates all nodes that are  $a$ -dominated, and later assigns each student to his top choice in the resulting sub-graph. This is a good alternative to other algorithms, such as DA or score-limit (see Biró and Kiselgof (2015)), to compute the student-optimal assignment when quotas-up-to-ties and non-discrimination are required.

Applying this procedure to the example in Figure 2a we obtain the reduced graph  $G^*$  presented in Figure 2b and the extreme assignments:  $\mu_A^*$  (light gray) and  $\mu_C^*$  (gray). This example shows that the inclusion of a single tie may considerably change the outcome.<sup>14</sup>

In Appendix B we show that the two extreme FQ-matchings are optimal, but they lack two important properties: monotonicity and strategy-proofness (SP). The lack of strategy-proofness

**Figure 2** Non-strict preferences

can be troublesome because it may induce agents to misreport their preferences strategically, giving an unfair advantage to more sophisticated students. However, we argue that the mechanism is *strategy-proof in the large* (SP-L), which means that students find approximately optimal to submit their true preferences in a large market for any full support i.i.d. distribution of students' reports (see Azevedo and Budish (2018)). In fact, as Azevedo and Budish (2018) argue, the relevant distinction for practice in a large market is whether a mechanism is “SP-L vs not SP-L” and not “SP vs not SP”, since students in a large market do not know what are the realized reports of every other student, so imposing optimality of truthful reporting against every report realization (as in SP) is too strong. Thus, the lack of strategy-proofness is not a problem in our setting.

Overall, the implementation of an FQ-matching involves a trade-off between potentially exceeding capacities and obtaining a better allocation for students in the Pareto sense. If universities don't want to arbitrarily discriminate students and their marginal cost of increasing their capacity is low enough, allowing for ties and flexible quotas can be a sensible policy because it translates to a Pareto improvement for students<sup>15</sup> and eliminates any fairness concerns that can arise due to tie breaking rules. We discuss this in more detail in Section 5.1.1.

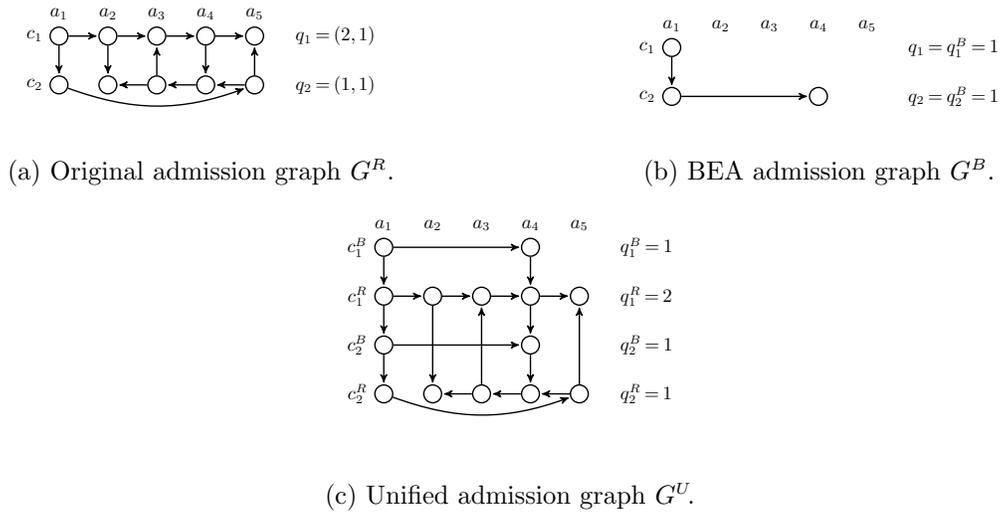
## 4.2. Unifying Admission Tracks

Using the model described in the previous section we can directly include the affirmative action and solve both admission tracks (Regular and BEA) simultaneously.

To accomplish this, we consider a unified admission instance  $\Gamma^U = (G^U, q^U)$  where each program  $c \in C$  is split into two virtual programs  $c^R$  and  $c^B$  that represent the Regular and the BEA processes, with quotas  $q_c^R$  and  $q_c^B$  respectively. The preferences of students that are not shortlisted for the scholarship remain unchanged. In contrast, each program in the preference list of a BEA student is also divided into the two virtual programs, giving a higher position in the preference list to the Regular process, i.e. for any two programs with  $c_1 >_a c_2$ , the new preference order is  $c_1^R >_a c_1^B >_a c_2^R >_a c_2^B$ . We decided to use this order because DEMRE wanted to prioritize BEA students. Then, by applying to the regular seats first, BEA students with good scores can be admitted in regular seats, reducing the competition for reserved seats and therefore weakly increasing the total number of BEA students admitted in the system. This idea is formalized in Dur et al. (2013), and recently extended to more reserve groups in Dur et al. (2016b). In Appendix A we show that every student is weakly better off compared to the sequential solution.

EXAMPLE 1. Consider the admission graph in Figure 3a and suppose that students  $a_1$  and  $a_4$  are shortlisted for the scholarship. In the sequential case the Regular process is run first considering admission graph  $G^R$  in Figure 3a and quotas  $q_c = q_c^R$ . As a result we obtain the allocation<sup>16</sup>  $\mu(\Gamma^R) = \{(c_1, a_4), (c_1, a_5), (c_2, a_2)\}$ . Then, the BEA process  $\Gamma^B = (G^B, q^B)$  is built considering only the shortlisted students and the preferences where they were wait-listed in the Regular process. Figure 3b illustrates the corresponding graph  $G^B$ . The resulting allocation for the BEA process is  $\mu(\Gamma^B) = \{(c_1, a_1), (c_2, a_4)\}$ , and therefore student  $a_4$  is assigned to  $c_1$  in the Regular process and to  $c_2$  in the BEA process, while  $a_3$  remains unassigned. Independently of which option is taken by  $a_4$ , a seat that could have been otherwise assigned to  $a_3$  will be lost.

The unified graph of this problem is shown in Figure 3c. In this case we observe that there is a unique FQ-matching given by  $\mu(\Gamma^U) = \{(c_1^R, a_3), (c_1^R, a_5), (c_1^B, a_1), (c_2^R, a_2), (c_2^B, a_4)\}$ . In this case all applicants are assigned and no seats are lost. More importantly, every student is indifferent or better off compared to the sequential assignment.

**Figure 3** Unified process

## 5. Implementation

In this section we report the results on the implementation of this project. We start providing a general description of the Chilean college admissions problem. Then, we describe the results of our first goal, which was to find the algorithm that has been used in Chile to perform the allocation. Finally, we close this section with the results of unifying the admission tracks and other additional side effects of this project.

### 5.1. General Description

In Table 1 we present general descriptives on the programs that are part of the centralized admission system. We observe that, between 2014 and 2016, the number of universities did not changed, while the number of programs slightly increased. However, we see that the number of seats available decreased over the years.

To describe the other side of the market, in Table 2 we present the number of Regular and BEA students at each stage of the admission process. A *participant* is a student that registered to participate in the standardized national exam and has at least one valid score. Once the results of the national exam are published, participants have five days to submit their applications to the centralized clearinghouse. We refer to the students that apply to at least one program that is

**Table 1** General description — Programs

	2014	2015	2016
Universities	33	33	33
Programs	1,419	1,423	1,436
Regular seats	110,380	105,516	105,513
Reserve seats	4,394	4,422	4,295

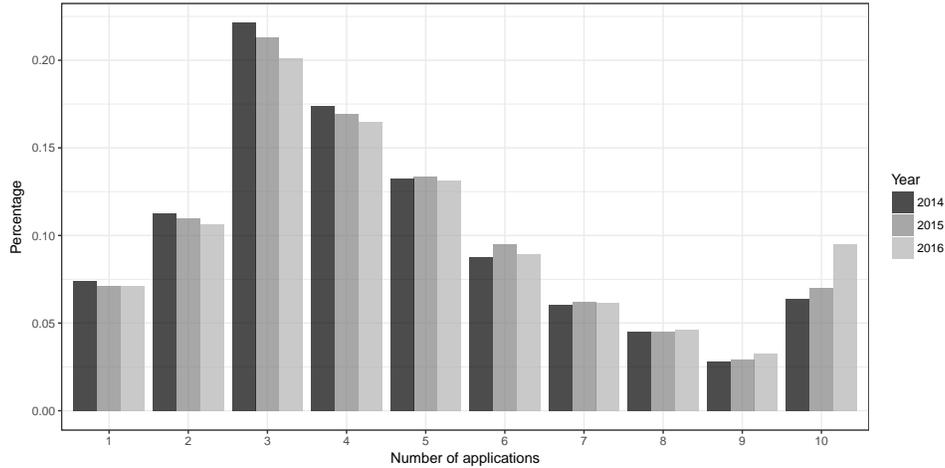
**Table 2** General description — students

	Regular			BEA			
	2014	2015	2016	2014	2015	2016	
Participants	228,318	241,873	250,320	15,990	16,710	16,911	
Applicants	108,144	113,900	129,896	11,017	11,688	12,010	
Assigned	Regular seats	86,048	87,466	90,741	9,520	10,154	8,886
	Reserve seats	-	-	-	1,325	1,404	1,345

part of the centralized system as *applicants*. Finally, we refer to students that were admitted by a program that is part of the centralized system as *assigned*.

First, we observe that the total number of participants has increased over the years, reaching a total of 267,231 participants in 2016. Second, comparing the number of participants and the number of applicants we observe that close to a half of the students that registered for the national exam applied to programs that are part of the system. The main reason for this is that CRUCH sets a minimum threshold of 450 points<sup>17</sup> for students to be eligible by any program that is part of the system, and since tests are standardized to have mean 500, roughly half of the students will not satisfy this criteria.

Also related to the application process, in Figure 4 we show the distribution of applications per student for each year.

**Figure 4** Distribution of applications per student

The median number of applications is 4 and the share of each number of applications stays roughly constant across years. As students are restricted to submit a list with no more than 10 programs, we observe that between 5% and 10% of applicants submit a full list of 10 applications.

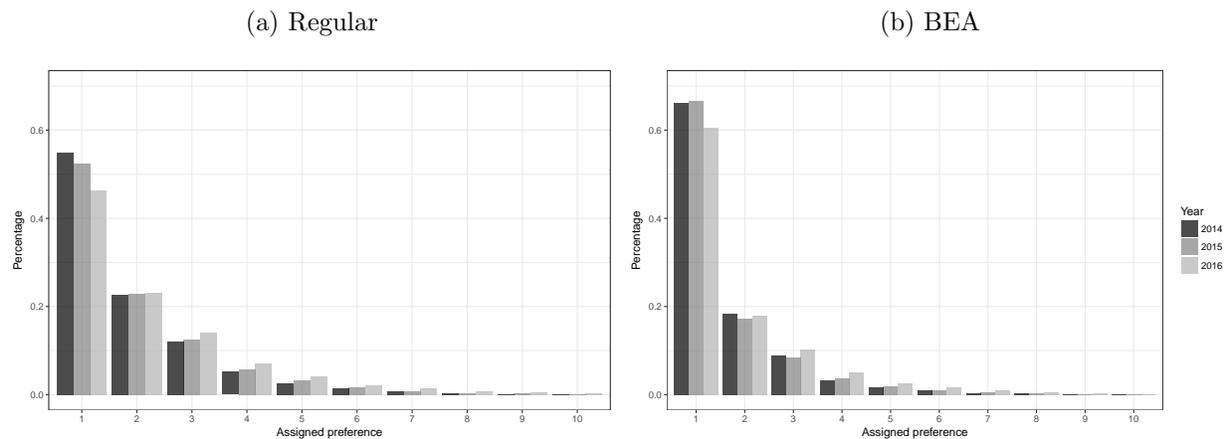
Notice that some universities further restrict the number of programs to which a student can apply, and also the position that an application can take in the applicant's list.<sup>18</sup> Theoretically, any restriction on the length of the application list will break strategy-proofness. Nevertheless, whether these constraints are binding or not in practice, and what the strategic implications are for students, are questions for future research.

Even though the number of participants and applicants have increased over the years, Table 2 shows that the total number of admitted students has decreased, in line with the reduction of seats that we see in Table 1. In fact, comparing applicants and assigned students we find that close to 80% get assigned to some program in 2014, 78% in 2015 and 70% in 2016.

In Figures 5a and 5b we show the distribution of the preference of assignment for Regular and BEA students respectively. We see that close to 50% of students get assigned to their first reported preference, and close to 90% get assigned to one of their first three preferences. Although both Regular and BEA students exhibit the same pattern of assignment, notice that the latter get assigned consistently more to their first preference than Regular students.

Finally, in Table 3 we present demographic characteristics of the students that are assigned.

**Figure 5** Preference of assignment



**Table 3** General description — Assigned

		Regular			BEA		
		2014	2015	2016	2014	2015	2016
Assigned	Total	86,048	87,466	90,741	9,745	10,378	10,231
Gender	Female	49.5%	49.5%	50.2%	57.6%	58.4%	59.5%
Average Scores	Math/Verbal <sup>1</sup>	588	589.3	588.7	591.1	595.9	593.4
	NEM <sup>2</sup>	586	588.4	592	696.8	696.7	700.5
	Rank <sup>3</sup>	608.7	614.4	615.5	770.6	776.9	774.5
Income <sup>4</sup>	[0, \$288]	28.8%	26.4%	23.5%	46%	42.6%	40.9%
	(\$288, \$576]	26.7%	27.5%	29%	34.6%	37.1%	38.6%
	(\$576, \$1,584]	26.8%	27.5%	28.9%	18.7%	19.5%	19.1%
	> \$1,584	17.8%	18.6%	18.7%	0.7%	0.8%	1.4%
High-School	Private	23.4%	23.4%	22.5%	0%	0%	0%
	Voucher <sup>5</sup>	52.4%	52.9%	53.3%	60.7%	61%	61.4%
	Public	24.2%	23.7%	24.1%	39.3%	39%	38.6%

<sup>1</sup> Score constructed with the average Math score and Verbal score. For students using scores from previous year, we considered the maximum of both averages.

<sup>2</sup> Score constructed with the average grade along high-school.

<sup>3</sup> Score constructed with the relative position of the student among his/her classmates.

<sup>4</sup> Gross Family monthly income in thousands Chilean pesos (nominal).

<sup>5</sup> Partially Subsidized schools.

The fact that around 23% of admitted students graduated from a private school is surprising, considering that they represent only 12% of the total number of participants in the admission process. Similarly, students from the highest income group only represent 9% of the total number of participants, but they account for 18% of admitted students. These numbers shed some light on the huge inequalities in opportunities that characterize the Chilean college admission process.

The point of having reserve seats is to alleviate these inequalities and favor underrepresented groups. The comparison of the left and right columns in Table 3 illustrates this. Compared to Regular students, in the BEA group the fraction of female students is higher, the average scores in all the exams are also higher, the fraction of students with higher income levels is smaller, and all students come from public/voucher schools.

**5.1.1. Effect of Flexible Quotas** One of the most distinctive features of the Chilean case is the use of flexible quotas. This approach belongs to the general category of *equal treatment policies* (Biró and Kiselgof 2015), where all tied students whose admission would exceed a program’s capacity are either accepted or rejected, as it is the case in Chile and Hungary respectively. An alternative approach is to break ties using a combination of randomness and administrative rules, as it is the case in most school districts and in many college admissions settings, such as in Spain, Turkey, Germany, France, among others. A special case of these tie-breaking rules are those that exclusively depend on randomization, such as the *single tie-breaking* (STB) and *multiple tie-breaking* (MTB).<sup>19</sup> Which approach to use is a relevant design decision, and it heavily depends on the characteristics of the problem.

We identify three dimensions that could help in guiding this decision. First, the nature of agents’ preferences plays a critical role. Indeed, if preferences are fine enough so that the number of ties is relatively small, the benefits of having flexible quotas—non-discrimination and better allocation for students in the Pareto sense—may outweigh its costs—exceeding capacities. This would be the case in most college admissions settings, where preferences are built based on scores from exams and/or grades. In contrast, when preferences are rather coarse (e.g. in school choice settings with

a limited number of priority groups) having flexible quotas may lead to large violations of initial capacities, which could make its implementation unfeasible. Second, the level of heterogeneity in students' preferences is also relevant, as it prevents that a small number of programs concentrate most of the ties. A last element to consider is whether the allocation depends on factors that are perceived as relevant to the process. For example, waiting times for public housing, the condition of a patient for organ transplants, or exam scores in college admissions are generally considered as fair factors, so using random tie-breakers may be considered arbitrary and discriminatory. In fact, the use of random orders to break ties in the admission process to high-schools in Chile (see Aramayo et al. (2019)) has generated a huge debate. Their opponents argue that some measure of academic achievement should be considered instead.<sup>20</sup>

To illustrate the effect of having flexible quotas, we compare the official assignments to the results that would be obtained if ties were handled with other approaches. To our knowledge this is the first paper to compare equal treatment policies with random tie-breakers, and thus contributes to the literature that compares STB and MTB empirically (see Abdulkadiroğlu et al. (2009) and de Haan et al. (2015)) and theoretically (see Ashlagi et al. (2015) and Arnosti (2015)).

In Table 4 we report the number of extra seats required as a result of flexible quotas, and how these are distributed across programs. We observe that the number of additional seats created is small (maximum of 83 seats in 2015), which represents less than 0.1% of the total number of seats for each year. In addition, we observe that these seats are evenly spread across programs, as the maximum number of seats created by a given program is 3. Hence, we conclude that having flexible quotas does not involve a large cost for programs.

Table 4 also reports the number of students that benefit from having flexible quotas as opposed to an H-stable mechanism (Biró and Kiselgof 2015), i.e. one that rejects all tied students whose admission would exceed the program's capacity. The first group—*Improvements*—includes those students that improve their assignment, while the second—*New Assignments*—considers students who are assigned to some program in the official assignment (with flexible quotas) and would not

**Table 4** Impact of Flexible Quotas vs. H-stability

	2014	2015	2016
Extra Seats	58	83	66
Programs with flexible quotas	50	73	58
Maximum number of flexible quotas	2	3	3
Benefits compared to H-stability			
Improvements	122	309	203
New Assigned	75	137	109
Total	197	446	312

**Table 5** Impact of Flexible Quotas vs. Random Tie-Breaking

	Benefits from Flexible Quotas					
	STB			MTB		
	2014	2015	2016	2014	2015	2016
Improvements	88.7	159.2	107.3	87.8	161.5	107.5
	(4.5)	(7.8)	(6.0)	(4.6)	(6.5)	(7.0)
New Assigned	35.1	63.0	56.3	35.6	63.1	56.5
	(1.9)	(2.2)	(2.2)	(2.0)	(2.3)	(2.0)
Total	123.8	222.2	163.6	123.4	224.6	164.0
	(3.9)	(7.1)	(6.0)	(3.9)	(6.4)	(7.1)

be assigned under the alternative mechanism. Similarly, in Table 5 we summarize the benefits from having flexible quotas compared to breaking ties randomly using STB and MTB. These results are obtained from 100 simulations for each tie-breaking rule, and as before we separate the students that benefit in two groups: improvements and new assignments.

As expected, all students weakly prefer their allocation under flexible quotas, and a significant number of students strictly prefers it compared to H-stability, STB and MTB. In addition, we observe that the average number of students that benefit from flexible quotas largely exceeds the number of extra seats created, with almost 3 students benefiting from each extra seat. Among

these, we find that roughly  $2/3$  are students who improve their assignment, while  $1/3$  are students who would not be assigned if a random tie-breaker were used. All these results suggest that having flexible quotas benefits an important number of students without generating a big cost for programs, and we expect to find similar patterns in other college admissions systems that are similar to the Chilean case, such as those in Hungary, Turkey and Spain.

## 5.2. Identifying the Current Mechanism

Our first goal was to identify which mechanism has been used to solve the Chilean college admissions problem. After implementing the algorithms previously described above and including all the constraints that are part of the system, we solved the admission instances from 2012 to 2014, comparing the FQ-student-optimal and FQ-university-optimal allocations with the official results obtained using DEMRE's black box. Based on this comparison, the rules of the system and evidence provided by DEMRE we concluded that the algorithm used is equivalent to the FQ-university-optimal matching, as the results are exactly the same for all the years considered.

Given that our algorithm returns all stable allocations for each instance, by comparing the two extreme assignments (FQ-student and FQ-university optimal) we find that the number of differences between these allocations has been at most 10 since 2012. This suggests that the size of the core of stable assignments in the Chilean case is rather small, supporting the theoretical results in Roth and Peranson (2002) and Ashlagi et al. (2017).

Even though the number of differences is small, we proposed DEMRE to adopt an FQ-student optimal matching because it benefits some students but, more importantly, because it is a message for students that the mechanism aims to give them the best possible allocation. DEMRE agreed with this view, and after a pilot version in 2014 they adopted our FQ-student optimal algorithm to perform the allocation in 2015.

## 5.3. Integrating Admission Tracks

Having identified the algorithm that is used to perform the allocation, our second goal was to integrate the admission tracks in order to alleviate the aforementioned inefficiencies. To accomplish

**Table 6** Impact of Unified Assignment 2014-2016

	2014	2015	2016
Double Assigned	1,100	1,180	1,127
Improvements	1,737	1,915	1,749
New Assigned	568	672	777

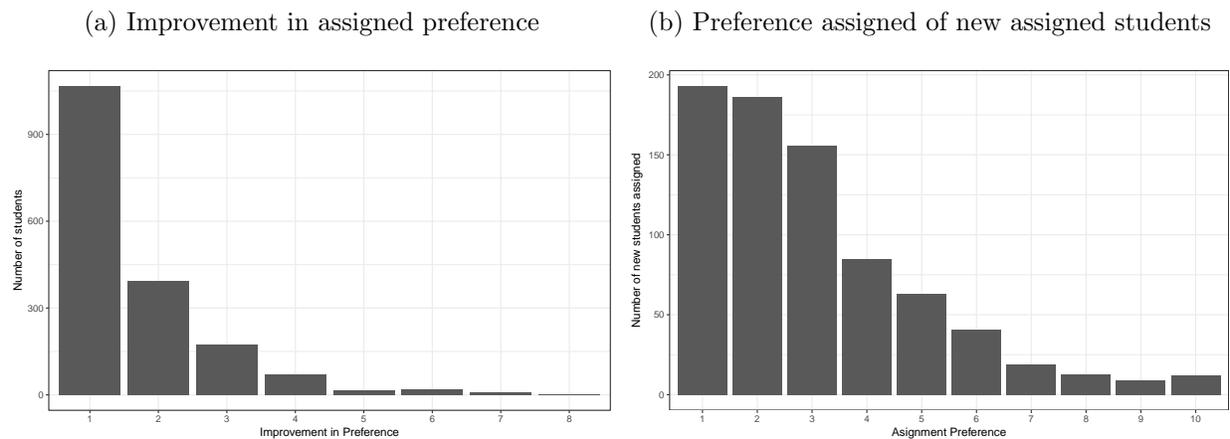
this, we implemented the framework described in Section 4.2 and we ran it in parallel during the admission processes of 2014 and 2015. Based on the results, we convinced DEMRE to adopt our unified FQ-student optimal allocation in 2016, and this allocation has been the official mechanism used since then. In this section we report the results from our simulations (2014 and 2015), and the actual impact of our implementation in 2016.

In Table 6 we present a summary of the results. The first row presents the number of students that would have been double-assigned under the old system. The second row presents the number of students that improved their assignment compared to the old system. Finally, the third row shows the number of students who are assigned to some program under the new system and weren't assigned in the old system.

We observe that the number of students that benefit from unifying the admission tracks is larger than the number of seats lost due to double-assignments. The reason is that a student that directly benefits releases a seat that can be used by another student, who in turn allows another student to take his old seat, and so on. This chain of improvements eventually ends either because there are no students wait-listed in that program, or because they reach a student who was unassigned and therefore does not release another seat. Overall, we observe that around 3% of students who decide to apply to a program in the system benefited from our implementation, and this number is relatively constant across years.

Improving the assignment of students is relevant because the probability of enrollment is increasing in the preference of assignment<sup>21</sup>, and most programs in the system have positive and high expected returns, which are measured in terms of the net present value of future earnings over

**Figure 6** Benefits of unifying the admission tracks - 2016



the life cycle after graduation (see Lara et al. (2017)). Moreover, there is evidence that students that were assigned in low listed preferences have a higher probability of future dropout from their programs (see Canales and de los Ríos (2007)).

In Figure 6a we present the distribution of improvements in allocated preferences in the actual implementation of our new approach (2016). We observe that most students improve in their allocation by getting assigned to the program listed immediately above the program they were previously assigned (improvement equal to 1). In Figure 6b we show the preference of assignment for those students who were not assigned under the old system and thanks to the new system are allocated. Most of the students that were unassigned under the sequential allocation benefit from the unified allocation by getting assigned to their top choice. A potential reason for this is that an important fraction of these students apply to less than three programs.

We provide more details on those students that benefit from unifying the admission tracks in Table 7. We first observe that most of the students that benefit from unifying the admission tracks are Regular students. The reason is that seats that were dropped by a BEA student with double assignment are now used by other students, and this generates improvement chains that reach other (mostly Regular) students. In addition, comparing the characteristics of those who improve (*Improvements*) with those who get assigned and would not under the old system (*New Assigned*) we find that the latter group has lower scores, and a larger fraction of students who come from

**Table 7** General description — impact of unifying admission tracks

		Improvements						New Assigned					
		Regular			BEA			Regular			BEA		
		2014	2015	2016	2014	2015	2016	2014	2015	2016	2014	2015	2016
Assigned	Total	1,592	1,791	1,640	145	124	109	548	647	765	20	25	12
Gender	Female	47.2%	44.4%	45.7%	66.9%	60.5%	62.4%	52.2%	47.9%	51.6%	65%	68%	58.3%
Average Scores	Math/Verbal <sup>1</sup>	584.2	582	579.7	579.8	573.7	584.1	560.8	551.2	548.2	564.8	561	558
	NEM <sup>2</sup>	577.8	576.9	575	686	675.7	691.1	540	538.9	538.4	677.1	658	689.2
	Rank <sup>3</sup>	600.2	600.6	596.1	755.8	752.9	770	554.8	556.4	553.5	753.2	734	764.1
Income <sup>4</sup>	[\$0, \$288]	28.1%	27.4%	25.2%	48.3%	41.9%	48.6%	30.1%	32.3%	28.8%	60%	36%	75%
	(\$288, \$576]	30.2%	29%	31.3%	29.7%	39.5%	37.6%	34.5%	32.9%	34%	25%	32%	8.3%
	(\$576, \$1,584]	27.4%	29.3%	28.5%	20%	18.5%	13.8%	26.1%	24.3%	28.8%	15%	32%	16.7%
	> \$1,584	14.3%	14.3%	14.9%	2.1%	0%	0%	9.3%	10.5%	8.5%	0%	0%	0%
High-School	Private	18.4%	18.6%	16.2%	0%	0%	0%	13.8%	14.5%	13.4%	0%	0%	0%
	Voucher <sup>5</sup>	56.7%	57.3%	56.7%	63.4%	61.3%	65.1%	59.5%	61.4%	61.5%	60%	72%	58.3%
	Public	26.7%	24.9%	24.2%	27.1%	36.6%	38.7%	34.9%	24.1%	25%	40%	28%	41.7%

<sup>1</sup> Score constructed with the average Math score and Verbal score. For students using scores from previous year, we considered the maximum of both averages.

<sup>2</sup> Score constructed with the average grade along high-school.

<sup>3</sup> Score constructed with the relative position of the student among his/her classmates.

<sup>4</sup> Gross Family monthly income in thousands Chilean pesos (nominal).

<sup>5</sup> Partially Subsidized schools.

lower income families and public schools. The reason for this is that students who improved were also assigned under the old system, while those from the *New Assigned* group were not. Therefore, students from the *Improvements* group have on average higher scores, and these are positively correlated with family income.

The differences in terms of scores and demographics are also present if we compare these groups with the overall group of assigned students described in Table 3. Indeed, previously assigned students have on average higher scores and higher family income than students that were benefited by the unified assignment. For instance, the share of assigned students coming from private high-schools was about 24% for Regular students, while it was close to 18% and 14% for students in the groups of *Improvements* and *New Assigned* respectively.

Another interesting result is that most of BEA students are assigned to regular seats, and more than half of the reserve seats remain unfilled (before the enrollment process begins), and this pattern continues even after the implementation of the unified system (see Tables 1 and 2). Indeed, we proposed DEMRE to use the unfilled reserve seats with students from the Regular process, but they declined because some universities “were not open to this option”.<sup>22</sup>

#### 5.4. Additional Side Effects

In terms of running times, our implementation considerably outperforms the algorithm used previously by DEMRE to solve the admissions problem. In fact, their black-box software takes up to 5 hours to return the final assignment, while our implementation solves the problem in less than 2 minutes on a standard laptop. This time reduction has had a significant impact since it allows to evaluate different policy changes in the system, such as the inclusion of new admission criteria, the impact of new instruments, and the redesign of affirmative action policies. In particular, the new algorithm was used to evaluate the effect of including the high-school class rank as an admission factor through simulations changing the conditions in which this new instrument is included (Larroucau et al. (2015)). Furthermore, the efficiency gains have opened other directions for future research, involving the evaluations of policies that could stress the system in the future. For instance, the impact of free-of-charge access, the inclusion of professional and vocational institutions to the admission process, and the implementation of admission quotas for underrepresented groups. This type of evaluations was not possible in the past due to the computational time involved.

## 6. Conclusions

We investigate how the Chilean college admissions system works. There are two main features that make the Chilean system different from the classic college admissions problem: (i) preferences of colleges are not strict, and all students tied for the last seat of a program must be assigned; and (ii) the system considers an affirmative action that is solved sequentially after the Regular process.

Then, students who benefit from the affirmative action can be double-assigned, introducing a series of inefficiencies in the assignment and enrollment processes. Even though the authorities were aware of this problem, they couldn't solve it because they relied in a black-box software that couldn't be updated to incorporate the affirmative action.

To identify which mechanism was used, we develop an algorithm that finds all stable allocations satisfying the rules of the system, i.e. flexible quotas and non-discrimination of tied students. We also introduce the notion of FQ-matching to account for these features, and we characterize its main properties. We show that this mechanism leads to the optimal stable allocations satisfying flexible quotas and non-discrimination, but it lacks monotonicity and strategy-proofness. Nevertheless, we also show that our mechanism is SP-L, and since the Chilean college admissions problem is large, the lack of SP is not a major concern.

By comparing the results of our algorithm with historical data we find that the algorithm that has been used is a variation of the university-optimal stable assignment that satisfies flexible quotas and non-discrimination. Even though the number of differences is small, we convinced DEMRE to switch to the FQ-student optimal mechanism, which was finally adopted in 2015 after a pilot version in 2014.

Having identified the algorithm, we propose a new method to incorporate the affirmative action that is based on treating regular and reserve seats as different programs. The unified approach to solve the problem was adopted and implemented by DEMRE in 2016, after two years of analyzing its potential impact. The results of the implementation in 2016, as well as the pilot results in 2014 and 2015, show that around 3% of the total number of students that are admitted each year benefit from the unified assignment. Among the students who actually benefited in 2016, 30.8% would not have been assigned to any program under the old system, and 69.2% are students who improved compared to what they would get under the old system. The benefited students have, on average, lower scores and lower family incomes compared to the students that would have been assigned under the old system.

In addition to its direct impact on students, the efficiency of our algorithm reduced the running time by two orders of magnitude relative to the old system, enabling the realization of simulations to evaluate different policies oriented to make the admission process more fair and inclusive. Finally, our method helped to improve the transparency of the system, and allowed other changes to be implemented on top of it.

Certainly there many directions for future work. While working on this project we realized that many students skip applying to programs where their chances of admission are too low, even though the constraint on the length of their preference list is not binding. Hence, considering their reports as truthful would lead to serious biases in the estimation of preferences, leading to wrong evaluations of policies. We are currently working on a model of preferences that takes this fact into account (see Larroucau and Rios (2019)). Another direction that emerged from this project is on trying to understand why some students apply to programs where they have no chance of getting admitted as they don't satisfy the requirements to be eligible. We are currently working on understanding why this is the case and designing changes to the application process aiming to reduce mistaken reports. Finally, another research question that arose from this project is how universities decide whether or not to join a centralized system, and when it is optimal for them to do so.

Overall, we hope that the current results encourage the Chilean authorities to keep improving the system and other college systems to evaluate and adopt flexible quotas, as this would increase the overall efficiency of the processes and improve the welfare of students.

## Appendix/Electronic Companion

### Appendix A: Proofs

To ease exposition we introduce some more notation. For any feasible pair  $(c, a) \in V$  we write  $c \triangleright_a \mu(a)$  if  $a$  is either unassigned or strictly prefers  $c$  to his assigned program in  $\mu$ , while  $a \triangleright_c \mu(c)$  means that  $c$  has not completed its vacancies or strictly prefers  $a$  to its worst assigned student. Formally, we define

- $c \triangleright_a \mu(a) \Leftrightarrow$  the set  $\mu(a)$  is either empty or it contains an element  $c' <_a c$ ,
- $a \triangleright_c \mu(c) \Leftrightarrow$  the set  $\mu(c)$  has fewer than  $q_c$  elements or it contains an element  $a' <_c a$

as well as the analog notions with non-strict preferences

- $c \succeq_a \mu(a) \Leftrightarrow$  the set  $\mu(a)$  is either empty or it contains an element  $c' \leq_a c$ ,
- $a \succeq_c \mu(c) \Leftrightarrow$  the set  $\mu(c)$  has fewer than  $q_c$  elements or it contains an element  $a' \leq_c a$ .

In addition, let  $\mu_A$  be a function that receives an instance  $\Gamma = (G, q)$  and returns a matching where each student is greedily assigned to his/her top preferences in  $G$ . Similarly, let  $\mu_C$  be the function that given an instance returns the matching that greedily assigns each program  $c$  to its top  $q_c$  applicants, including those tied in the last place. The next theorem shows that quota violations in the greedy assignments do not occur when  $G$  has no strictly dominated nodes.

**PROPERTY A.1.** Given an instance  $\Gamma = (G, q)$  with  $G = (V, E)$ , if  $(c, a) \in V$  is either  $a$ -dominated or  $c$ -dominated then  $(c, a) \notin \mu$  for any stable FQ-matching  $\mu$ , and the instance  $\Gamma' = (G \setminus (c, a), q)$  is equivalent to  $\Gamma$ .

*Proof:* Let  $\mu$  be an FQ-matching in  $\Gamma$ . Clearly the conditions for FQ-matching are preserved when we remove a node not in  $\mu$ . Hence, if we prove the first assertion  $(c, a) \notin \mu$  it will also follow that  $\mu$  is an FQ-matching for  $\Gamma'$ . Now, if  $(c, a)$  is  $c$ -dominated there is a program  $\tilde{c} >_a c$  for which  $a$  is top  $q_{\tilde{c}}$ , and therefore  $(c, a)$  cannot belong to  $\mu$  since otherwise  $(\tilde{c}, a)$  would be a blocking pair. Similarly, if  $(c, a)$  is  $a$ -dominated, then there are  $q_c$  or more applicants  $a' >_c a$  with  $c$  as their top choice. If  $(c, a) \in \mu$ , then all the pairs  $(c, a')$  must also be in  $\mu$  since otherwise we would have a blocking pair, but this contradicts quotas-up-to-ties so that  $(c, a) \in \mu$  is impossible in this case too.

Let us prove conversely that any assignment  $\mu$  that is an FQ-matching for  $\Gamma'$  is also an FQ-matching for  $\Gamma$ . The properties of quotas-up-to-ties and  $|\mu(a)| \leq 1$  involve only the nodes in  $\mu$  and are not affected by the addition of the node  $(c, a)$ . Hence, it suffices to establish non-discrimination and stability.

*Non-discrimination.* Since this property already holds for all the nodes in  $V \setminus \{(c, a)\}$  we must only prove that it also holds for  $(c, a)$ . Indeed, suppose that  $a$  is tied with some  $a' \in \mu(c)$ . Recall that  $(c, a)$  is strictly dominated, however it cannot be  $a$ -dominated since otherwise the same would

occur for  $a'$  and it could not have been assigned to  $c$ . Hence, it must be the case that  $(c, a)$  is  $c$ -dominated which means that  $a$  is among the top  $q_{\tilde{c}}$  applicants for some program  $\tilde{c} >_a c$ . But then  $a$  must be assigned to an even better choice  $c' \geq_a \tilde{c}$ , since otherwise  $(\tilde{c}, a)$  would provide a blocking pair in  $\Gamma'$ . Then  $a \in \mu(c')$  for some  $c' >_a c$  and non-discrimination holds for  $(c, a)$  as claimed.

*Stability.* We already know that there are no blocking pairs in  $\Gamma'$ . Let us prove that  $(c, a)$  is not a blocking pair in  $\Gamma$ . Suppose first that  $(c, a)$  is  $c$ -dominated so that  $a$  is top  $q_{\tilde{c}}$  on some program  $\tilde{c} >_a c$ . In this case  $\mu$  must assign  $a$  to some  $c' \geq_a \tilde{c}$  since otherwise  $(\tilde{c}, a)$  would be a blocking pair in  $\Gamma'$ , and therefore we do not have  $c \triangleright_a \mu(a)$ . Similarly, if  $(c, a)$  is  $a$ -dominated there are  $q_c$  or more applicants  $a'$  ranked strictly above  $a$  that have  $c$  as their top choice. All the nodes  $(c, a')$  are in  $\Gamma'$  so that  $\mu(c)$  must fill the quota  $q_c$  with applicants at least as good as the lowest ranked of these  $a'$ . Since this is still above  $a$  we do not have  $a \triangleright_c \mu(c)$ . Combining both cases, we cannot have  $c \triangleright_a \mu(a)$  and  $a \triangleright_c \mu(c)$ , proving that  $(c, a)$  is not a blocking pair.

PROPERTY A.2.

- a) If the instance  $\Gamma$  has no  $a$ -dominated nodes then  $\mu_A(\Gamma)$  is a stable FQ-matching.
- b) If the instance  $\Gamma$  has no  $c$ -dominated nodes then  $\mu_C(\Gamma)$  is a stable FQ-matching.

*Proof:* a) Since  $\mu_A$  assigns each student  $a$  to its most preferred program it is obvious that it satisfies non-discrimination as well as stability, and  $\mu_A(a)$  contains at most one element. It remains to show that it satisfies quotas-up-to-ties, which follows directly from the definition of  $\mu_A$  and the fact that there are no  $a$ -dominated nodes. Indeed, for each program  $c$  and  $a \in \mu_A(c)$  the node  $(c, a) \in V$  is not  $a$ -dominated so that the set  $\{a' \in \mu_A(c) : a' >_c a\}$  cannot contain  $q_c$  or more elements.

b) We already observed that in general  $\mu_C$  is stable and satisfies quotas-up-to-ties. Also no student  $a$  can be simultaneously among the top  $q_c$  applicants for two different programs: otherwise the one which is less preferred by  $a$  would be  $c$ -dominated. Hence,  $\mu_C(a)$  contains at most one element. It remains to show that  $\mu_C$  satisfies non-discrimination. Consider a student  $a \in \mu_C(c)$  and a node  $(c, a') \in V$  with  $a' \sim_c a$ . By definition of  $\mu_C$  we have that  $a$  is among the top  $q_c$  applicants for  $c$ , and then the same holds for  $a'$  so that  $a' \in \mu_C(c)$ .

### A.1. Unified Process

Let  $\mu_A^S$  be the student-optimal FQ-matching obtained by applying the sequential process, and let  $\mu_A(\Gamma)$  be the student-optimal FQ-matching for an instance  $\Gamma = (G, q)$ . In addition, let  $\Gamma^R$  and  $\Gamma^B$  be the Regular and BEA instances respectively. Then, the *sequential student-optimal FQ-matching*  $\mu_A^S$  is defined as

$$\mu_A^s(a) = \begin{cases} \mu_A(\Gamma^B)(a) & \text{if } \mu_A(\Gamma^B)(a) \neq \emptyset \\ \mu_A(\Gamma^R)(a) & \text{otherwise.} \end{cases} \quad (1)$$

PROPERTY A.3. The unified student-optimal FQ-matching  $\mu_A(\Gamma^U)$  dominates the sequential student-optimal assignment  $\mu_A^S$ , that is to say,  $\mu_A(\Gamma^U)(a) \geq_a \mu_A^S(a)$  for all  $a \in A$ .

*Proof:* We first observe that the Regular matching  $\mu_A(\Gamma^R)$  is the same as the one obtained from the unified graph  $G^U$  by setting the BEA quotas to 0, that is  $q_c^B = 0$  for all  $c \in C$ . Since increasing quotas only benefits students in the student-optimal allocation we have that  $\mu_A(\Gamma^R)(a) \leq_a \mu_A(\Gamma^U)(a)$  for all applicants  $a \in A$ . This already shows that all non-BEA students are not worse off in  $\mu_A(\Gamma^U)$  as compared to  $\mu_A^S$ .

Let us consider next the second stage in which BEA students compete for the programs in which they were not admitted in the Regular process. Consider the residual graph  $\hat{G}$  obtained after running the Regular process on the unified instance  $\Gamma^U$ . We note that all the nodes  $(c, a)$  where  $a$  is shortlisted for the BEA scholarship and  $c <_a \mu_A(\Gamma^R)$  are  $c$ -dominated and can be removed from  $\hat{G}$ . This further reduces the graph to  $\bar{G}$  in which every BEA student keeps only the programs in which he/she was not admitted in the Regular process. Then, the second stage process can be seen as equivalent to running the matching over the residual graph  $\bar{G}$ , this time with the regular quotas set to 0,  $q_c^R = 0$  for all  $c \in C$ . Following a similar argument as in the previous case, we know that  $\mu_A(\Gamma^B)(a) \leq_a \mu_A(\Gamma^U)(a)$  for all applicants  $a \in A$ . This shows that all BEA students are not worse off in  $\mu_A(\Gamma^U)$  compared to  $\mu_A^S$ .

## Appendix B: Properties of FQ-matchings

### B.1. Optimality.

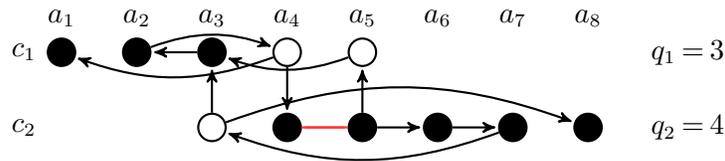
Ensuring that a given matching is optimal among the set of stable matchings guarantees that no agent (student or program) can be better off without harming another agent. This is formalized in the next theorem.

THEOREM 1. *The assignments  $\mu_A$  and  $\mu_C$  obtained from our procedure are FQ-matchings and are optimal for students and programs respectively among the set of FQ-matchings. Moreover,*

- *the allocation obtained from greedily assigning each student his top choice in  $G_A^*$  is equivalent to  $\mu_A$ ,*
- *the allocation obtained from greedily assigning each program its favorite students upon completing capacity (up to ties) in  $G_C^*$  is equivalent to  $\mu_C$ .*

*Proof (optimality):* Let  $\mathcal{M}$  be the set of nodes that belong to any FQ-matching. From Property A.1 we know that the domination-free subgraph  $G^*$  constructed by deleting both  $a$ -dominated and  $c$ -dominated nodes contains all FQ-matchings, and therefore  $\mathcal{M} \subseteq G^*$ . Since we also know that  $\mu_A = \mu_A(G^*, q)$  is a FQ-matching we get  $\mu_A \subseteq \mathcal{M} \subseteq G^*$ . Finally, since  $\mu_A(G^*, q)$  assigns each student his top choice in  $G^*$ , we conclude that the top program for each applicant  $a$  is the same

**Figure 7** Admission graph with student-optimal FQ-matching.



in  $\mathcal{M}$  and  $G^*$ . Similarly,  $\mu_C(G^*, q) = \mu_C \subseteq \mathcal{M} \subseteq G^*$ , and since  $\mu_C(G^*, q)$  assigns each program  $c$  its top  $q_c$  students, we have that the top  $q_c$  choices for any program  $c$  are the same in  $\mathcal{M}$  and  $G^*$ . This yields in particular that  $\mu_C$  is an FQ-matching, concluding our proof.

The arguments for the other algorithms are essentially the same. Each of these algorithms computes a reduced subgraph  $G^*$  with  $\mathcal{M} \subseteq G^*$  and the resulting student-optimal and/or university-optimal assignments are stable FQ-matchings so that they are contained in  $\mathcal{M}$ . Hence the top choices for applicants and/or programs are the same in  $\mathcal{M}$  and  $G^*$ .

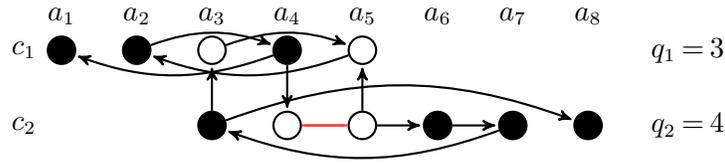
## B.2. Lack of Monotonicity.

Monotonicity is a relevant feature since it ensures that any improvement in the scores of an agent cannot harm his assignment. The next examples show that neither the student-optimal nor the university-optimal FQ-matchings are monotone for students. This lack of monotonicity implies that a student could improve his outcome by strategically under-performing in the tests. However, to accomplish this he would have to know beforehand the preferences and scores of all other students, which is not possible since the results are announced to all students at the same time. Thus, in practice the lack of monotonicity of  $\mu_A$  and  $\mu_C$  is not a serious concern.

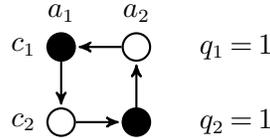
**B.2.1. Student-optimal FQ-matching is not monotone** Consider the admission graph of Figure 7 with program  $c_2$  indifferent between  $a_4$  and  $a_5$ . Note that  $(c_1, a_5)$  is strictly  $c$ -dominated and can be dropped. This gives  $G^*$  from which we obtain the matching  $\mu_A$  (black nodes). As both  $a_4$  and  $a_5$  are tied in the last vacant, the student-optimal matching  $\mu_A$  with flexible quotas assigns both of them to program  $c_2$  exceeding the quota by one unit.

Suppose now that  $a_5$  improves its ranking for program  $c_1$  so that  $a_5 >_{c_1} a_3$ , while everything else remains the same as shown in Figure 8. In this case node  $(c_1, a_3)$  is applicant dominated as there are 3 better ranked applicants whose first preference is  $c_1$ , and it is then removed. Nodes  $(c_2, a_4)$  and  $(c_2, a_5)$  are also applicant dominated as now the only remaining choice for  $a_3$  is  $c_2$ . After cleaning all dominated nodes and assigning each student to his top remaining preference we obtain  $\mu_A$  depicted by the black nodes in Figure 8. Thus,  $a_5$  improved its ranking in  $c_1$  but moved from being assigned in  $c_2$  to be unassigned. This shows that the student-optimal mechanism  $\mu_A$  is not monotone.

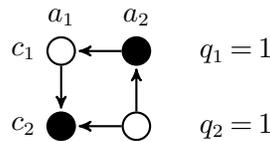
**Figure 8** Non-monotone student-optimal FQ-matching.



**Figure 9** Admission graph with university-optimal FQ-matching.



**Figure 10** Non-monotone university-optimal FQ-matching.



**B.2.2. University-optimal FQ-matching is not monotone** Consider the admission graph of Figure 9, where the black nodes represent the university-optimal assignment.

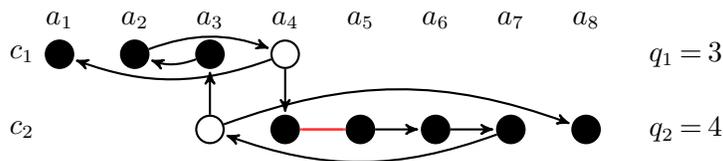
Suppose that  $a_2$  decreases its ranking in  $c_2$  so that  $a_2 <_{c_2} a_1$ . The new admission graph and the resulting university-optimal assignment are shown in Figure 10. Comparing both results we observe that  $a_2$  moves from being assigned in  $c_2$  (his second preference) to be matched in  $c_1$  (his top preference). Thus, being worst ranked by  $c_2$  helped him to improve his assignment, and therefore the university-optimal assignment is not applicant-monotone.

**B.3. Lack of Strategy-Proofness.**

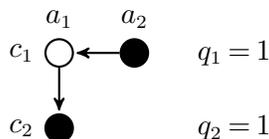
A strategy-proof (SP) mechanism ensures that no student can be assigned to a more preferred program by misreporting their true preferences. In our context we only focus on strategy-proofness for students since applicants have to state their preferences after universities and when they already know their scores. Moreover, we will assume that the reported weights of each program reflect the true “preference orders” over students, although the underlying preferences of programs could be different than just a rank over students. For instance, programs or the universities they belong to could also have preferences over sets of students, and the quota policy could be seen as a strategy to reach some distributional concern. In the next examples we show that neither the student-optimal FQ-matching nor the university-optimal FQ-matching are strategy-proof.

**B.3.1. Student-optimal FQ-matching is not strategy-proof** In the admission graph of Figure 8 applicant  $a_5$  was unassigned under  $\mu_A$ . Suppose that this applicant lies when he states his

**Figure 11** Student-optimal FQ-matching is not strategy-proof.



**Figure 12** University-optimal FQ-matching is not strategy-proof.



preferences, applying only to program  $c_2$ . The resulting admission graph and  $\mu_A$  are presented in Figure 11. We observe that in this case each student is assigned to his top preference under  $\mu_A$ . In particular, by lying about his true preferences,  $a_5$  moves from being unassigned to be matched in  $c_2$ , which is his second true preference. This shows that the student-optimal matching with flexible quotas is not strategy-proof.

**B.3.2. University-optimal FQ-matching is not strategy-proof** Consider the university-optimal matching  $\mu_C$  in Figure 9 where both students are assigned to their second preference. If  $a_2$  lies and only applies to  $c_1$ , the results returned by  $\mu_A$  and  $\mu_C$  are the same since node  $(c_1, a_1)$  is program dominated, and both students are assigned to their top choice. Thus  $c_2$  can improve his assignment in  $\mu_C$  by not revealing his true preferences.

#### B.4. Strategy-Proofness in the Large.

According to Azevedo and Budish (2018), a mechanism is strategy-proof in the large (SP-L) if, for any full-support i.i.d. distribution of students' reports, being truthful is approximately optimal in large markets. SP-L does not require truthful reporting to be optimal for any market size, and only requires it to be approximately optimal in large markets.

To use the framework in Azevedo and Budish (2018) we need some definitions. A mechanism is *semi-anonymous* if agents are divided into a finite set of groups, and an agent's outcome depends only on her own action, her group, and the distribution of actions within each group. In addition, a *semi-anonymous* mechanism is *envy-free* if no agent prefers the assignment of another agent in the same group. Define then a *semi-anonymous* mechanism as SP-L if no agent wants to misreport as a different type within the same group.

As Azevedo and Budish (2018) argue, in a *semi-anonymous* mechanism, the gain of player  $i$  from misreporting as player  $j$  (from the same group), can be decomposed as the sum of the gain from receiving  $j$ 's allocation, holding fixed the aggregate distribution of reports, plus the gain

from affecting the aggregate distribution of reports. *Envy-freeness* implies that the first term is non-positive, and their Lemma A.1 shows that the second component becomes negligible in large markets. Then Theorem 1 in Azevedo and Budish (2018) shows that a sufficient condition for a *semi-anonymous* mechanism to be SP-L is *envy-freeness*.

It is not immediate that we can directly apply Lemma A.1 to our setting. The reason is that Azevedo and Budish (2018)'s results apply only to finite sets of groups and rely on an approximation where there are many students per group<sup>23</sup>. For the Chilean setting, students' groups are given by their vector of scores and whether they are Regular or BEA. So, even though scores are discrete, the set of groups is quite large, and thus the number of students per group may not be large enough. Nevertheless, we argue that Theorem 1 in Azevedo and Budish (2018) still holds for the Chilean college admissions problem.

The reason for this is that application scores for admitted students tend to be dense, so a single student, who takes the societal distribution of play as exogenous, cannot have a large discontinuous influence on the cutoffs that determine the allocation. Given this, to show that our mechanism is SP-L it is enough to show that it satisfies *envy-freeness*. The proof of this is almost direct. Conditional on students' groups, we have already shown that both *university-optimal* and *student-optimal* FQ-matchings are stable and satisfy *non-discrimination*. This implies that both FQ-matchings satisfy *envy-freeness*, and therefore we conclude that our mechanism is strategy-proof in the large.

### Appendix C: Notions of stability

As observed in Irving (1994) and Irving et al. (2000), when agents have non-strict preferences the notions of blocking pair and stability admit three natural extensions: weak, strong and super stability. For the case with no ties, it was shown that weakly stable matchings always exist but not necessarily the others.

Formally, a matching  $\mu$  is

(a) *weakly stable* if there is no pair  $(c, a) \in V \setminus \mu$  such that  $c \triangleright_a \mu(a)$  and  $a \triangleright_c \mu(c)$ .

(b) *strongly stable* if there is no pair  $(c, a) \in V \setminus \mu$  such that  $c \succeq_a \mu(a)$  and  $a \succeq_c \mu(c)$  with one of these preferences in the strict sense.

(c) *super stable* if there is no pair  $(c, a) \in V \setminus \mu$  such that  $c \succeq_a \mu(a)$  and  $a \succeq_c \mu(c)$ .

Clearly super stability implies strong stability which in turn implies weak stability, and the three concepts collapse to stability when preferences are strict. We show next that for FQ-matchings these three notions coincide.

**THEOREM 2.** *If an FQ-matching  $\mu$  is weakly stable then it is super stable.*

*Proof:* Let  $\mu$  be a weakly FQ-matching and suppose by contradiction that it is not super stable: there exists  $(c, a) \in V \setminus \mu$  with  $c \succeq_a \mu(a)$  and  $a \succeq_c \mu(c)$ . Since by assumption  $\leq_a$  is a total order and

$c \notin \mu(a)$ , any  $c' \in \mu(a)$  with  $c' \leq_a c$  satisfies also  $c' <_a c$  so that  $c \triangleright_a \mu(a)$ . From weak stability it follows that  $a \triangleright_c \mu(c)$  cannot hold, so that  $|\mu(c)| \geq q_c$  and there exists  $a' \in \mu(c)$  such that  $a' \sim_c a$ . By non-discrimination it follows that  $a$  should have been assigned to a program at least as good as  $c$ , which contradicts  $c \triangleright_a \mu(a)$ .

#### Appendix D: Equivalence between FQ-matchings and L-stable score limits

FQ-matchings turn out to be the same as the allocations obtained from L-stable score limits introduced in Biró and Kiselgof (2015). In their setting an applicant  $a \in A$  is characterized by a set of integer scores  $s_c^a$  that determine the preferences of the programs. Note that in a college admission instance  $(G, q)$  we may define the score  $s_c^a$  as the rank<sup>24</sup> of student  $a$  in the preference list of the program  $c$  so that both settings are basically equivalent.

Given a set of score limits  $l = (l_c)_{c \in C}$ , Biró and Kiselgof (2015) define a corresponding assignment  $\mu^l$  by letting  $(c, a) \in \mu^l$  if  $c$  is the most preferred program of student  $a$  for which he attains the score limit, that is to say,  $s_c^a \geq l_c$  and  $s_{c'}^a < l_{c'}$  for all  $c' \succ_a c$ . Let  $x_c^l = |\mu^l(c)|$  be the number of students assigned to program  $c$ . A score limit  $l$  is called *L-feasible* if for each program  $c$  with  $|\mu^l(c)| \geq q_c$  we have  $|\{(c, a) \in \mu^l : s_c^a > l_c\}| < q_c$ , and is called *L-stable* if moreover any reduction of a score limit  $l_c > 0$  leads to infeasibility.

L-feasibility is the analog of quotas-up-to-ties: a program may exceed its quota  $q_c$  but only to the extent that the last group of admitted students are tied with score equal to  $l_c$ . Since  $\mu^l$  always satisfies non-discrimination and each student is assigned at most once, it follows that  $l$  is L-feasible if and only if  $\mu^l$  is an FQ-matching. The following result establishes the connection between FQ-matchings and L-stable score limits.

**THEOREM 3.** *If  $l$  is an L-stable score limit then  $\mu^l$  is an FQ-matching. Conversely, any FQ-matching can be expressed as  $\mu = \mu^l$  for an L-stable score limit  $l$ .*

*Proof:* Let  $l$  be L-stable and suppose that  $\mu^l$  has a blocking pair  $(c, a) \notin \mu^l$ . This means that  $c$  prefers  $a$  over some of its currently matched students  $b \in \mu^l(c)$  so that  $s_c^a > s_c^b \geq l_c$ . Hence,  $a$  attains the score limit  $l_c$  and must have been assigned to  $c$  or better in  $\mu^l$ , so that  $(c, a)$  cannot be a blocking pair. Therefore,  $\mu^l$  is an FQ-matching.

Now let  $\mu$  be an FQ-matching and let  $l_c$  be the rank  $s_c^a$  of the  $q_c$ -th student  $a \in \mu(c)$ , setting  $l_c = 0$  if  $|\mu(c)| < q_c$ . We claim that  $\mu = \mu^l$ . Indeed, for each  $(c, a) \in \mu$  we have that  $s_c^a \geq l_c$  by definition of  $l_c$ , whereas stability implies  $s_{c'}^a < l_{c'}$  for all  $c' \succ_a c$ , so that  $(c, a) \in \mu^l$  and therefore  $\mu \subseteq \mu^l$ . Conversely, let  $(c, a) \in \mu^l$ . Then  $s_c^a \geq l_c$  by non-discrimination  $a$  must be admitted to  $c$  or better. Since, moreover,  $s_{c'}^a < l_{c'}$  for all  $c' \succ_a c$  it must be the case that  $a$  is precisely matched with  $c$  and  $(c, a) \in \mu$ . This establishes the equality  $\mu = \mu^l$ . In particular  $\mu^l$  is an FQ-matching which, as

noted before, is equivalent to the fact that  $l$  is L-feasible. In order to show that  $l$  is L-stable let us consider a program with  $l_c > 0$  and denote  $\tilde{\mu}^l$  the assignment obtained after reducing  $l_c$  by one unit. The property  $l_c > 0$  implies that the program had all its positions filled, namely  $|\mu(c)| \geq q_c$  and  $|\{(c, a) \in \mu^l : s_c^a > l_c\}| < q_c$ . After reducing the score limit to  $l_c - 1$  the set of students assigned to program  $c$  increases and L-feasibility fails since  $|\{(c, a) \in \tilde{\mu}^l : s_c^a > l_c - 1\}| = |\mu(c)| \geq q_c$ . This proves that  $l$  is L-stable completing the proof.

### Appendix E: Implementation and complexity of the algorithms

The admission graph can be built in  $O(|V|)$  operations, while removing a node can be done in constant time as it suffices to reassign the pointers and flags for its 4 adjacent nodes. We also need the following procedures for detecting strictly dominated nodes:

*a*-DOMINATION: For each program  $c$  scan the corresponding row in the graph from the top ranked student downwards, counting the students that place  $c$  at the top. When this counter reaches  $q_c$  continue scanning the row removing all nodes  $(c, a')$  which are strictly below in the order  $<_c$ .

*c*-DOMINATION: For each applicant  $a$  scan the corresponding column in the graph from the top program downward and stop as soon as a program  $c$  is found for which  $a$  is among the top  $q_c$  candidates. Then continue scanning the column removing all subsequent nodes  $(c', a)$  with  $c' <_a c$ .

Concerning the algorithm's complexity we already noted that initializing the admission graph takes  $O(|V|)$ . Since removing a node changes the top preferences for students and programs, the cycle must be repeated as long as strictly dominated nodes are found. However, each successful cycle removes at least one node so there are at most  $|V|$  cycles, and in every iteration the procedures for detecting strict dominations run in  $O(|V|)$  so that the overall complexity for the repeat is  $O(|V|^2)$ . When these procedures do not find any strictly dominated node we have the domination-free subgraph  $G^*$  and we proceed to compute  $\mu_A$  and  $\mu_C$  by greedily assigning the top remaining preferences. This final step takes  $O(|V|)$  operations. We summarize this discussion in the following theorem.

**THEOREM 4.** *Our procedure computes FQ-matchings  $\mu_A$  and  $\mu_C$  in time  $O(|V|^2)$ .*

Note that the overall time spent in removing nodes is bounded by  $O(|V|)$ , and therefore the quadratic complexity comes from the search of these dominated nodes. In fact there are instances where this search takes indeed  $O(|V|^2)$  operations. In Appendix F we present an alternative algorithm that improves this complexity.

In Appendix B (Theorem 1) we show that there is no need to drop all dominated nodes to obtain  $\mu_A$  and  $\mu_C$ . In fact,  $\mu_A$  can also be obtained by greedily assigning each student to his top choice in the admission graph  $G_A^*$ , which is obtained by recursively dropping all *a*-dominated nodes. Similarly,  $\mu_C$  can be obtained from  $G_C^*$ , which is obtained by erasing all *c*-dominated nodes. This can reduce the computation time if only one of these assignments is needed.

## Appendix F: Faster algorithm for FQ-matchings

An observation that might be exploited to improve the previous algorithms is that not all dominated nodes need to be removed. For instance, the greedy assignment  $\mu_C$  computed from the original graph in Figure 2 assigns at most one program to each student and therefore it gives already an FQ-matching, without removing any of the  $c$ -dominated nodes in  $G$ . Also, for the student-optimal assignment  $\mu_A$  not all  $a$ -dominated nodes will induce  $\mu$  violations of the quotas-up-to-ties. A natural approach would then consist in dropping only those nodes that are causing these violations. This is similar to the strategy used in the deferred-acceptance algorithm of Gale and Shapley (1962).

We describe the idea for the student-optimal assignment  $\mu_A$ . For each program  $c$  we set up an ordered list  $L_c$  in which we will sequentially add and remove applicants, with a counter  $c.size$  to record the size of the list. Initially these lists are empty with  $c.size = 0$ . For each  $a \in A$  we set a pointer  $a.top$  to its most preferred program and, if this pointer is not null, we push  $a$  into a stack  $S$  that contains the applicants with no program assigned yet.

We iterate as follows. We pop a student  $a$  from the stack  $S$  and insert it in the ordered list  $L_c$  of the most preferred program  $c$ , increasing  $c.size$  by one unit. If this counter exceeds  $q_c$  we check quotas-up-to-ties and eventually remove the last group of students in  $L_c$  to ensure that this property holds, by using the following procedure.

CHECK-QUOTAS-UP-TO-TIES: Find the set  $T_c$  of applicants tied in the last position in  $L_c$ . If  $c.size \leq q_c + |T_c|$  we keep the list as it is, otherwise each node  $(c, b)$  for  $b \in T_c$  is  $a$ -dominated so we remove  $b$  from  $L_c$  and update  $b.top$  to its next most preferred program  $c' <_b c$ . If such  $c'$  exists we push  $b$  back into the stack  $S$  and otherwise we leave  $b$  unassigned. If the tie  $T_c$  is removed we update  $c.size \leftarrow c.size - |T_c|$ .

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**Algorithm 1** Fast student-optimal FQ-matching

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1: read instance and build admission graph
2: initialize admission lists  $L_c$  and stack  $S$ 
3: while ( $S$  is non-empty) do
4:    $a \leftarrow \text{pop}(S)$ 
5:    $c \leftarrow a.\text{top}$ 
6:   insert  $a$  into  $L_c$  and increase  $c.\text{size}$  by one
7:   if ( $c.\text{size} > q_c$ ) then
8:     CHECK-QUOTAS-UP-TO-TIES
9:   end if
10: end while
11: return assignment  $\mu_A$  represented by the final lists  $L_c$ 

```

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To present our next result we let  $r_c$  be the largest size of a tie in the preorder  $\leq_c$  so that  $|\mu(c)| \leq q_c + r_c$  in any assignment satisfying quotas-up-to-ties. We denote  $\bar{q}$  the maximum of the quantities  $q_c + r_c$  and  $\bar{r}$  the maximum of  $r_c$ .

**THEOREM 5.** *Algorithm 1 computes an FQ-matching  $\mu_A$  in time  $O((\bar{r} + \log \bar{q})|V|)$ .*

*Proof:* To prove that the algorithm is finite we observe that each **while** cycle inserts a student into a new program, in decreasing order, so that the number of times a student may be reassigned is bounded by the number of nodes in its corresponding column in  $\Gamma$ . It follows that the algorithm terminates after at most  $|V|$  cycles. Upon termination we have each student assigned to its most preferred program in the instance  $\tilde{\Gamma}$  that contains all the nodes not removed during the execution, so that  $\mu_A$  is the corresponding student-optimal assignment. Now, by construction the lists  $L_c$  satisfy quotas-up-to-ties throughout the algorithm, so that the computed  $\mu_A$  is a FQ-matching for  $\tilde{\Gamma}$ . Since the nodes removed by the algorithm were all  $a$ -dominated, Theorem 1 guarantees that  $\mu_A$  is also a FQ-matching for  $\Gamma$ .

In order to estimate the worst case complexity let us compute the number of basic operations per cycle. The insertion operation can be executed in time  $O(\log |L_c|)$  which is bounded by  $O(\log \bar{q})$  since  $L_c$  satisfies quotas-up-to-ties. The rest of the cycle deals with  $T_c$  which can have up to  $r_c$  elements, and therefore the number of operations involved is  $O(\bar{r})$ . Since there are at most  $|V|$  cycles this yields the announced worst case complexity.

## Appendix G: Additional Examples

### G.1. Example 1: Effect of allowing indifference in preferences

Building on the example illustrated in Figure 2, Table 8 compares the program assigned to each applicant for the case of strict preferences (assuming that  $a_6 >_{c_2} a_2$ ) and when there is a single tie (i.e.  $a_6 \sim_{c_2} a_2$ ) and flexible quotas (last two columns). In parenthesis we show the rank of the assigned program in the applicant's preference list.

**Table 8** Matchings with strict vs unstrict preferences.

Applicant	Strict		Unstrict	
	$\mu_A$	$\mu_C$	$\mu_A$	$\mu_C$
$a_1$	$c_5(1)$	$c_4(2)$	$c_5(1)$	$c_4(2)$
$a_2$	$c_4(3)$	$c_4(3)$	$c_2(2)$	$c_4(3)$
$a_3$	$c_4(3)$	$c_5(4)$	$c_3(2)$	$c_5(4)$
$a_4$	-	-	$c_4(2)$	-
$a_5$	$c_3(2)$	$c_3(2)$	$c_4(1)$	$c_3(2)$
$a_6$	$c_3(3)$	$c_3(3)$	$c_2(2)$	$c_3(3)$
$a_7$	$c_2(4)$	$c_2(4)$	$c_3(3)$	$c_2(4)$
$a_8$	$c_2(2)$	$c_2(2)$	$c_1(1)$	$c_2(2)$
$a_9$	$c_1(2)$	$c_1(2)$	$c_2(1)$	$c_1(2)$

The assignment  $\mu_A$  allowing for ties and flexible quotas benefits considerably the students: 7 applicants improve the order of the preference on which they are assigned, one moves from being unassigned to be selected in his second most desired program, and only one remains in the same program. This result is in line with Balinski and Sönmez (1999), who observed that increasing the quotas (in the fixed quota model) can never hurt a student under a student-optimal matching. In contrast, in this example the assignment  $\mu_C$  does not change when we move from strict to non-strict preferences. This is not always the case and changes may occur if the university-optimal matching happens to have a tie in the last vacancy of some program, so that a student may shift to a different alternative inducing further shifts in a domino effect.

## Appendix H: Enrollment

As we have discussed before, there exists the possibility that the inefficiencies generated by the double assignment could be resolved in the subsequent enrollment process. The intuition behind this is that after the assignment is announced, students must decide whether or not to enroll in

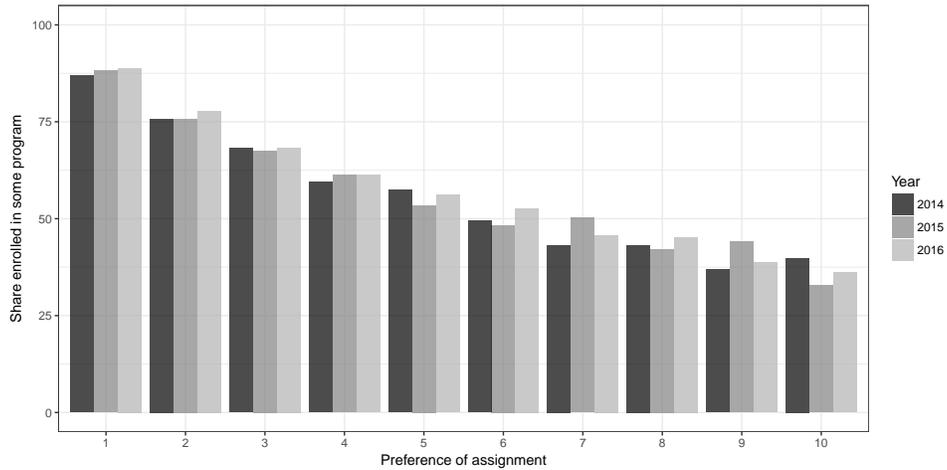
the program they were assigned, and BEA students with double-assignment must choose only one program to enroll. Students who decide to enroll have three days to complete the process, which is called “First Period of Enrollment” (FPE). If a student decides not to enroll (either because the student has double assignment and/or opted for an outside option), his seat can be used by a wait-listed student. This can happen during the “Second Period of Enrollment” (SPE), which takes place right after the FPE. However, the SPE only lasts for two days, and therefore programs don’t have much time to call wait-listed students and offer them admission. In addition, to speed up the enrollment process, universities announce more vacancies (normal vacancies plus overcrowd vacancies) than the number of students they want to enroll (normal vacancies). Every student has the right to enroll into their assigned program, but programs won’t call wait-listed students unless the number of enrolled students is less than the normal vacancies. Hence, students who are not initially assigned are not guaranteed to be admitted into a program even if they are in the first place of the wait list and assigned students decide not to enroll during the FPE.

In Table 9 we show assignment and enrollment statistics for the years considered in our study (2014-2016). We observe that around 75% of those students who are admitted end up enrolling in a program that is part of the centralized system. Among those who enroll, we find that most of them do it in the program where they were assigned by the clearinghouse. However, around 3.5% of the students enroll in a program they prefer compared to the one assigned by the clearinghouse, mostly thanks to the SPE. Finally, we find that less than 1% enroll in a less preferred program. We don’t have a clear explanation for this behavior.

		2014	2015	2016
Assigned	Total	95,793	97,844	100,972
	As assigned	72,006	74,030	75,909
Enrolled	Better	2,664	2,706	2,676
	Worst	1,031	708	435
	Total	75,701	77,444	79,020

In Figure 13 we show how the probability of enrollment in any program (number of Enrolled Total over Assigned Total) decreases with the preference where the student was admitted. This illustrates that being assigned to a higher preference increases the probability of enrolling in a program that is part of the system, which in turn justifies the relevance of admitting students in a preference that is as good as possible for them.

**Figure 13** Share of students enrolled by assignment preference



In terms of the impact of the unified assignment, in Table 10 we compare the results of the unified allocation (simulated in 2014-2015 and actual in 2016) with the actual enrollment decisions of students. The idea is to assess whether the enrollment process leads to the same results as the ones obtained with the unified allocation. We find that, among the students who could have improved in their assignment if our policy were in place in 2014 and 2015, only a third of them get a better allocation in the enrollment process. In contrast, almost all of them get enrolled in a better assignment in 2016 (when our policy was in place). This suggests that the inefficiencies generated by the double assignment are not completely addressed in the enrollment process<sup>25</sup>.

**Table 10** Enrollment

		2014	2015	2016
Admitted - Total		1,737	1,915	1,749
Enrolled - As assigned		431	469	1,392
Improved	Enrolled - Better	44	38	34
	Enrolled - Worst	802	909	13
	Enrolled - Total	1,277	1,416	1,439
Admitted - Total		568	672	777
Enrolled - As assigned		146	172	446
New admitted	Enrolled - Better	20	38	17
	Enrolled - Worst	10	15	0
	Enrolled - Total	191	249	467

## Endnotes

1. In Chile, students apply directly to a major in a given university, such as Medicine in the University of Chile. We refer to program as a pair major-university.
2. In addition to what we describe in this paper, each university has special admission programs such as for athletes, racial minorities, among others. In addition, there are other centralized admission tracks that were added to the system in 2017 that we don't address in this paper for simplicity.
3. BEA students are indifferent between regular and reserved seats because they obtain the scholarship regardless of how they were admitted, and there are no differences between these types of seats.
4. We don't include military and police academies (7).
5. Some programs such as music, arts and acting, may require additional aptitude tests.
6. The *Consejo de Rectores de las Universidades Chilenas* (CRUCH) is the institution that gathers these universities and is responsible to drive the admission process, while DEMRE is the organism in charge of applying the admission tests and carrying out the assignment of students to programs.
7. Many of these institutions run two admission processes: the first, and most significant in terms of vacancies, is simultaneous to the centralized process, while the second takes place in late July/early August and grants admission for the second semester.
8. Respecting some basic criteria defined by CRUCH.
9. This was directly translated from the document "Normas, Inscripción y Aspectos Importantes del Proceso de Admisión, 2013" CRUCH (2013), page 8.
10. Students get a full-refund of the enrollment fees if they decide to decline their enrollment in in the first stage to enroll in a new program.
11. To be more precise, the system differentiates between normal and overcrowd seats. During the enrollment process, if an admitted student does not enroll then wait-listed students are offered admission only up to the normal vacancies. Hence, only those students who were admitted before the enrollment process can use overcrowd seats.

12. In Appendix H we compare our results using enrollment data and we show that the inefficiencies introduced by the double assignment are not addressed in the enrollment process.
13. In Appendix E we show that the complexity of this procedure is  $O(|V|^2)$ .
14. Further details regarding this example are provided in Appendix G.
15. As long as we consider applications as fixed, allowing for ties and flexible quotas will weakly increase the number of seats per program, resulting in a Pareto improvement for students.
16. In this example the student-optimal and the university-optimal algorithms return the same allocation.
17. Average between Math and Language.
18. For example, University of Chile requires applicants to apply to at most 4 of its programs, and these applications must be listed within the top 4 positions in the applicant's list.
19. Under STB every program uses the same random ordering to break ties, while under MTB each program uses its own random order.
20. See Plaza Pública Cadem - Encuesta N 262 - 21 Enero 2019.
21. In Figure 13 (see Appendix H) we show that the share of students that enroll after being assigned in one of their 10 listed preferences is decreasing in the number of assigned preference.
22. As an anonymous referee pointed out, this is not necessarily a source of inefficiency. It could be the case that some universities are just willing to enroll more BEA students if they get more applicants than anticipated, but they are not willing to fill that capacity with extra regular students.
23. Their scaling regime considers a fixed number of schools and capacities going to infinity.
24. The students in the least preferred group have rank 1, the next group is ranked 2, and so on.
25. To be able to fully measure the impact of our policy change in the enrollment process, we would have to structurally model the application and enrollment behavior of students. However, the previous statistics are strong evidence that the enrollment process does not fully address the inefficiencies generated by the double assignment.

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